



Report on the Training Programme

Accelerating Progress towards the Sustainable Development Goals in Trinidad and Tobago:

Sustainable and Green Recovery Opportunities Post-COVID-19 - Trinidad and Tobago



April 4 – 6, 2023

About the Training Programme

This training programme was developed as part of a technical cooperation between the Government of Trinidad and Tobago and the UN DESA and ECLAC to strengthen the sustainable and green recovery planning and decision-making capacity of national stakeholders in Trinidad and Tobago, especially those who are involved in activities geared towards building back better towards achieving the 2030 Agenda for Sustainable Development.

Like other countries in the Caribbean and indeed around the world, the Government of Trinidad and Tobago responded very quickly to reduce the overall socio-economic impacts on the population and the economy due to COVID-19, announcing unprecedented fiscal stimulus packages, that focused on strengthening public health systems, supporting families, vulnerable individuals, and households as well as production structures to cushion the economic impact of the pandemic.

The outlook for several countries – both developed and developing – and within the UN categories of high human development to low development - post-COVID-19 already shows troubling signs, including derailing the advancement of the sustainable development goals (SDGs), which for many countries including Trinidad and Tobago is being operationalized through national development plans (in Trinidad and Tobago's case - Vision 2030). In addition to the health impact of COVID-19, there have been several other long-term impacts and indirect consequences of the pandemic that countries are facing. For example, issues related to food insecurity, lack of focus on other health issues faced by the population during the pandemic such as non-communicable diseases and mental health disorders, loss of income and livelihoods, a reduction in savings and investments, a looming debt crisis, and a looming global economic depression among others.

Positive and negative impacts of the COVID-19 pandemic have emerged for all economies and within economies, and among different sectors. It is important to identify the positive insights that emerged out of the pandemic as well as the negative as countries seek to focus on recovery planning and establishing frameworks to support long-term sustainable development and achieve the SDGs. It is being postulated that greening recovery efforts can help countries build forward stronger post-COVID-19 to increase the well-being of populations, including the most vulnerable and importantly, build resilience to future crises, be it climate related, or economic or social.

This training plan and associated training manual/materials were therefore designed to build capacity in systems thinking among key public sector technocrats who work across various ministries, departments and agencies and are involved in the recovery post-COVID-19 and who are key to advancing the country's developmental prospects in line with the country's national development strategy, Vision 2030 as well as the The Roadmap to Recovery Phase I and Phase II Reports. By building the capacity of these key stakeholders in systems thinking as well as

approaches for green and sustainable recovery planning the intent was to ensure that Trinidad and Tobago will be able to scale-up approaches to systems thinking towards strengthening policy coherence and advancing the achievement of the SDGs.

The training took into account the complexity associated with sustainable development and its multi-dimensional and dynamic nature. The SDGs as designed, with its 17 goals and 169 targets, creates the enabling environment to allow technocrats and other stakeholders to better understand the linkages and interactions between the goals and targets, and the impacts that changes (either positive or negative) in one goal can have on other goals and targets, as a result of systemic interactions and resultant synergies or trade-offs¹.

The Training Workshop represents Phase III of the UNDESA and ECLAC cooperation with the Government of Trinidad and Tobago that aims to strengthen the integrated recovery planning and decision-making capacities of the national stakeholders in Trinidad and Tobago that are involved in building back better towards achieving the 2030 Agenda and its Sustainable Development Goals.

All papers and PowerPoints as well as other activities under previous support to Trinidad and Tobago can be found at: <https://cepal.org/en/events/national-consultation-sustainable-recovery-and-resilience-towards-achieving-sustainable-0>

¹ <https://www.sciencedirect.com/science/article/pii/S0959378022000826>

Participants



Thirty-four (34) public sector technocrats attended the workshop. Officials from the Ministry of Planning and Development as well as officials from the UN attended the workshop as organizers and facilitators bring the total number of persons in attendance to 45 persons.

| Central Government – Ministries, Departments and Agencies | Local Authorities | Tobago Representatives |
|---|--------------------------|-----------------------------------|
| 50 | 9 | 12 |
| Total Participants (excluding UN Team and organizers Ministry of Planning: 43 | | |

- Male – 17
- Females – 18

Some organizations that were represented included:

Central Government, Trinidad

- Ministry of Planning and Development
- Ministry of Education
- Ministry of Finance
- Ministry of Health
- Ministry of Labour

- Ministry of Tourism, Culture, and the Arts
- Ministry of Social Development and Family Services
- Ministry of Rural Development and Local Government
- Ministry of Works and Transport
- Invest TT
- Office of Disaster Preparedness and Management

Local Authorities included among others:

- Chaguanas Borough Corporation
- Arima Borough Corporation
- Sangre Grande Corporation
- Penal/Debe Regional Corporation
- Mayaro/Rio Claro Regional Corporation
- San Fernando City Corporation
- Point Fortin Borough Corporation
- Port of Spain City Corporation
- Princess Town Regional Corporation
- Couva/Tabaquite/Talpara Regional Corporation
- Diego Martin Regional Corporation

Organizations represented from Tobago House of Assembly included:

- Tobago Regional Health Authority
- Tobago Tourism Agency



Ms. Karlene Roach, Deputy Permanent Secretary in the Ministry of Planning and Development opened the training workshop.

Annex 1 contains the full list of all participants at the consultation including UN team members.



Pic 1: L-r Mr. Sami Areikat, Sustainable Development Officer, National Strategies and Capacity Building Branch Division for Sustainable Development Goals, UN DESA, Ms. Karlene Roach, Deputy Permanent Secretary, Ministry of Planning and Development, and Ms. Lisa Barrow, Assistant Director (Ag.) Technical Cooperation Unit, Ministry of Planning and Development.

Main Training Objectives and Outcomes

The training objectives and outcomes were based on the curriculum or learning product developed for the course and are as follows:

The learning product was designed to:

- Create awareness around sustainable green recovery planning, the entry points, and accelerators as well as the opportunities that Trinidad and Tobago can benefit from
- Build the capacity of key government technocrats who are involved in recovery planning and advancing the sustainability agenda in applying the tools of green recovery planning in existing national processes, budgeting and institutional coordination and strengthening. Focus also will be placed on scenario planning Part 2

The workshop was therefore designed to ensure that upon completion participants would be able to:

- Develop integrated/interaction maps or loop maps aligning national issues with the SDGs and defining interlinkages and relationships.
- Examine development challenges and opportunities from a range of levels and perspectives and be able to showcase the interlinkages etc.
- Know how to use and apply the tools of green recovery planning.

- Identify leverage points and accelerators.
- Identify policy pathways that are: Transformative; Coherent and strategic; Robust and adaptive
- Experiment with a number of tools to support green recovery planning within the Trinidad and Tobago development context.
- Know how to undertake a foresighting and backcasting exercise.
- Apply green budget, budget tagging etc. within the national context.

The main outcomes of the training programme included among others:

- Defining the key building blocks of an integrated recovery planning and policy coherence exercise towards transformational change that can lead to the achievement of the SDGs, with particular emphasis on building back better in the wake of shocks such as the Covid-19 pandemic.
- How to map, analyze and engage effectively with key stakeholders using participatory processes in the national priority-setting process.
- How to apply elements of systems thinking to assess and map intersectoral interactions and identify nationally relevant "leverage points" (or "accelerators") and determining what the accelerators are. In other words, what are the issues and challenges we face as a country, what is the overall consensus on those, how are we currently addressing the issues and what are the implications for these issues and our actions. This type of mapping helps with the creation of coherent policies and strategies that take into account both horizontal and vertical alignments.
- Apply back-casting and scenario planning approaches to identify strategic policy options for achieving recovery objectives and for identifying robust policies and adaptive actions to ensure resilience to shocks.

A Review of the Agenda, Main Points and Conclusions

This section provides a brief synopsis of the various sessions of the agenda. The agenda can be found in Annex 2. The following highlights some the takeaways from selected modules of the programme. The full training programme will be placed online.

The 3-day training workshop was divided into 9 modules as follows:



Some Main Takeaways

- The workshop was very interactive.
- Participants shared freely their experiences, knowledge and COVID recovery best practices and this therefore provided an excellent learning opportunity and encouraged cross fertilizations and sharing of best practices.
- UN-DESA brought many case studies to the table and best practice examples from around the world that participants welcomed.
- The group exercises were welcomed as well as exercises that sought to gauge the consensus of the group.
- The Government has already requested training for another cohort of individuals in the public sector – with this being based on the number of persons that expressed interest in the workshop.

Welcome and Opening Remarks



Welcome and Opening Remarks were provided by:

- Mr. Sami Areikat, Sustainable Development Officer, National Strategies and Capacity Building Branch Division for Sustainable Development Goals, UN DESA
- Mr. Abdullahi Abdulkadri, Coordinator of Statistics and Social Development Unit, and ECLAC Caribbean Focal Point for the 2030 Agenda in the Caribbean, ECLAC Sub-Regional Headquarters for the Caribbean
- Ms. Karlene Roach, Deputy Permanent Secretary, Ministry of Planning and Development

Under this section, participants not only introduced themselves but also shared how they personally coped with COVID and how the various government entities in Trinidad and Tobago responded and levelled up to support the most vulnerable. Persons collectively expressed that COVID-19 enabled them to have a much better understanding of vulnerability and who the vulnerable and near-vulnerable are in a society. The notion of exogenous shocks and their impacts were also addressed during this intervention.

Day 1

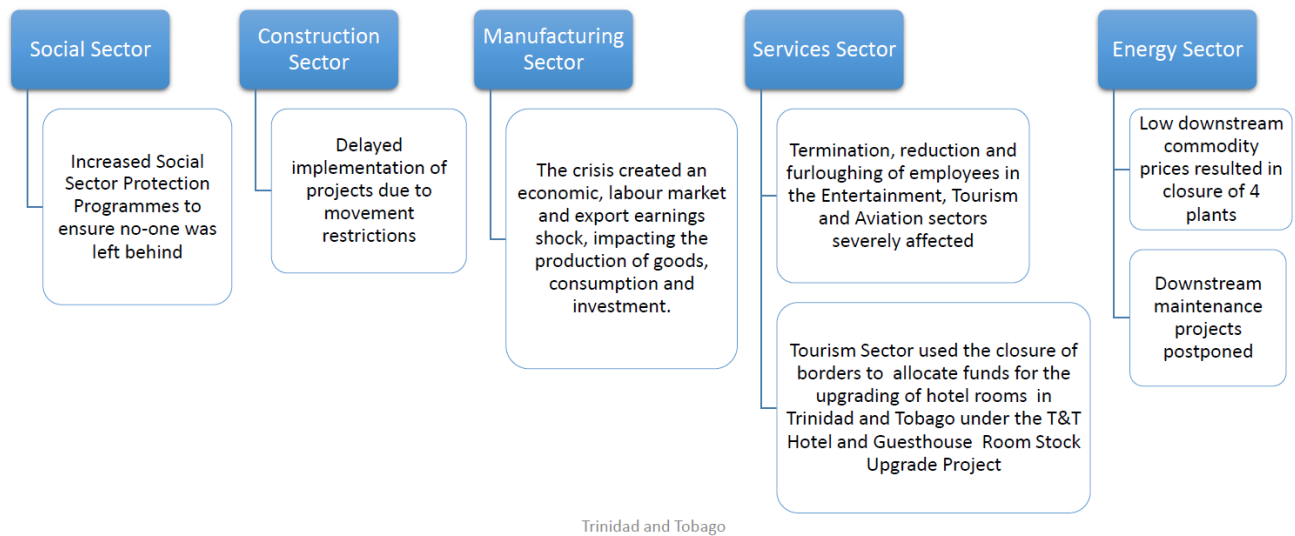
Long-Term Impacts of
COVID-19 and
Emerging
Opportunities



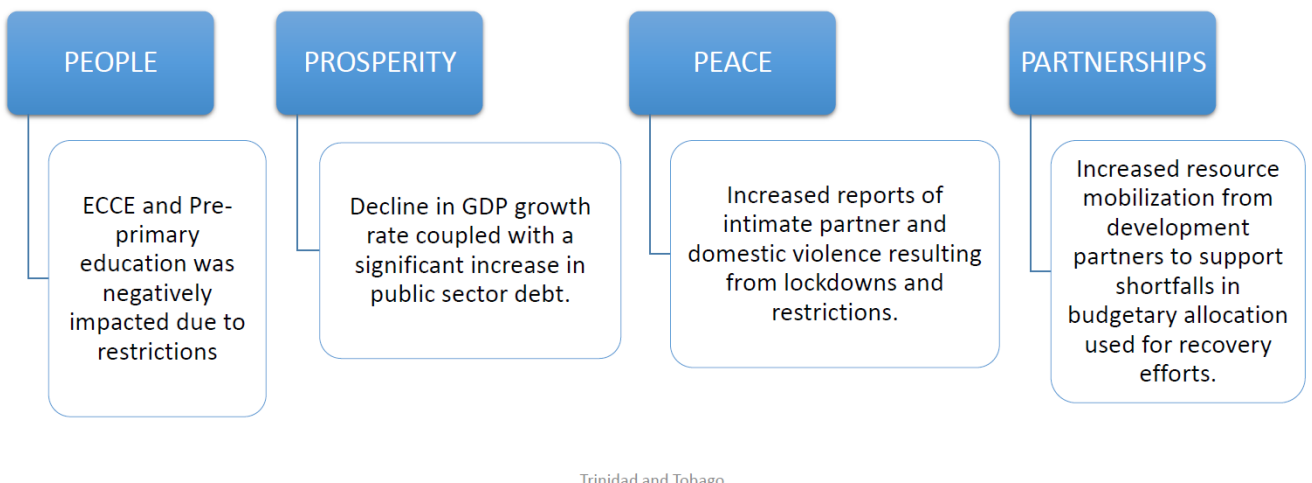
Presentation 1: The role of Vision 2030 in post-COVID Recovery

This module started with a presentation on impacts of COVID-19 in Trinidad and Tobago and the effects on the country's long-term national development plan. This presentation was led by Ms. Kennethia Douglas, Monitoring and Reporting Officer-SDGs of the Ministry of Planning and Development presented a video presentation from the Socio-Economic Policy Planning (SEPPD) Unit, Ministry of Planning and Development on the topic. Some areas of focus included:

The Impact of COVID-19 on the implementation of Vision 2030



The effect of COVID-19 on the progress towards implementation of the 2030 Agenda for Sustainable Development in Trinidad and Tobago

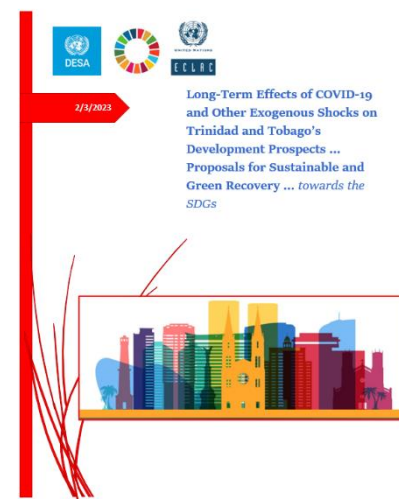


Some of the immediate actions to reduce the overall socio-economic impacts on the population and the economy?

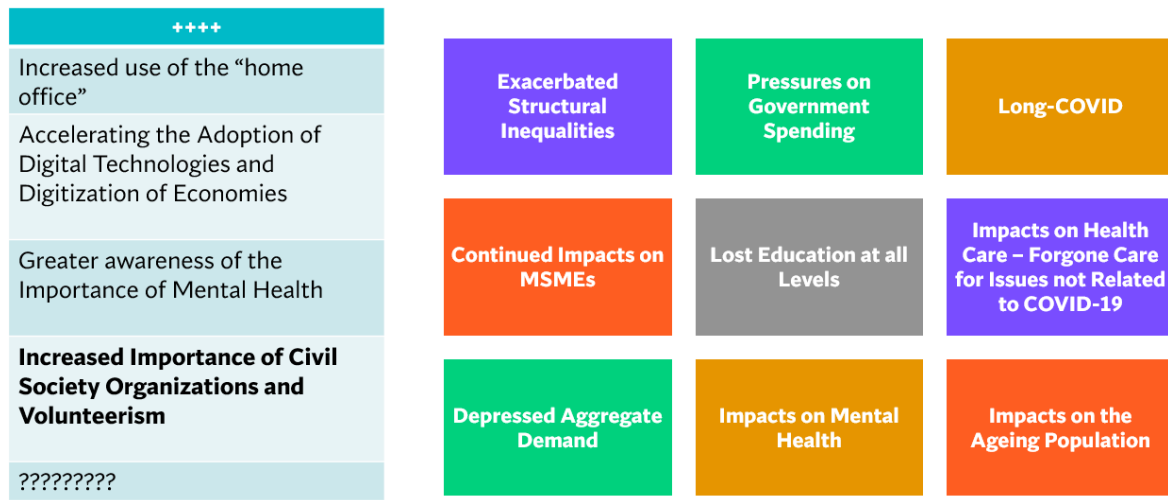
- Government appointed two committees, Roadmap to Recovery (R 2 R) and Community Recovery to examine and propose strategic priorities that would stabilise the economy and communities and increase economic growth to minimize the long-term adverse effects of the pandemic and consequential impacts on economic and social structures.
- The Committees were guided by Vision 2030 which provided the broad framework and vision for transforming Trinidad and Tobago into a developed country.
- Three 3 reports were produced and provide comprehensive strategies focused on socio economic and environmental recovery, transformation and resilience, known as the Roadmap to Recovery Reports. The Roadmap to Recovery Phase I and Phase II Reports contain recommendations intended to guide Government’s actions in the immediate short term and set a solid foundation for the transformation of the economy and the society, over the medium to long term. The Community Recovery Report made recommendations to support communities with “at risk” youth and vulnerable groups in some communities throughout Trinidad and Tobago. Some of the R 2 R and CR recovery interventions were included into the 2022 fiscal budget and will form a part of the 3-year Public Sector Investment Programme (PSIP) cycle as the PSIP aims to propel Trinidad and Tobago to cope and recover from the unprecedented challenges, new and emerging, brought about by the pandemic.

Presentation 2: Long-Term Impacts of COVID-19

The second presentation focused on addressing the long-term impacts of COVID-19 and was based off the research paper developed under the project titled *“Long-Term Effects of COVID-19 and Other Exogenous Shocks on Trinidad and Tobago’s Development Prospects ... Proposals for Sustainable and Green Recovery ... towards the SDGs”*. The following long term impacts of COVID – 19 were presented to participants and they were asked to share experiences or to discuss how any of the impacts resonated with them.



Long-Term Impacts of COVID-19 (+ and -)



Participants stressed the impacts that COVID had on education, overall health care, MSMEs and vulnerable groups such as the elderly women and girls and migrants.

Participants undertook the following exercise:

Group Exercise # 1 Rank these long-term impacts in terms of importance for policy and impact on future development prospects. The following are the consensus of the group.

| Long-Term Impacts | Likelihood of Impact in Trinidad and Tobago – On its Economy, People and Achieving the SDGs | | |
|--|---|---------------------|-------------------|
| | Low Level Impact | Medium Level Impact | High Level Impact |
| Exacerbated Structural Inequalities | | | |
| Pressures on Government Spending | | | |
| Depressed Aggregate Demand | | | |
| Continued Impacts on MSMEs | | | |
| Impacts on Mental Health | | | |
| Impacts on Health Care – Forgone Care for Issues not Related to COVID-19 | | | |
| Long-COVID | | | |

| Long-Term Impacts | Likelihood of Impact in Trinidad and Tobago – On its Economy, People and Achieving the SDGs | | |
|----------------------------------|---|--|--|
| Lost Education at all Levels | | | |
| Impacts on the Ageing Population | | | |

During this session, participants were presented with several policy options to address the long-term impacts of COVID-19, both positive and negative. The following policy prescriptions found favour and consensus with participants as they felt that these could be adopted by the Government as part of its recovery efforts. These were:

| Policy Prescriptions Shared | Strong Interest of Group for Implementation or Advancement in Trinidad and Tobago |
|---|---|
| Scale up digital technologies with investments from both the public and private sectors in areas such as ICT infrastructure. | |
| Prioritize investments in digital infrastructure as a critical public service to eliminate the digital divide, improve communication and joint problem solving, and create a more equitable basis for education and employment. | Yes |
| Bring greater exposure to mental health and promote good mental health as part of the overall wellbeing of each citizen | Yes |
| Provide increased accessibility to crucial support and services for those affected by mental health issues as well as provide support services for those who want to access these services as part of their overall well-being. | |
| Governments must endeavor to provide targeted support to local governments/local authorities and community-based organizations to strengthen social cohesion and community resilience | Yes |
| Governments would need to strengthen social protection measures, including developing and implementing more shock responsive and adaptive social protection policies | Yes |
| Develop green growth strategies and ensure that future stimulus packages take into account tax cuts and reforms, cash transfers and subsidies, and higher spending in specific sectors that will advance the green growth agenda | |
| Development of initiatives in the medium-term to support MSMEs especially as it relates to their access to capital, technical capacity in areas such as public procurement and green business opportunities | Yes |
| Creating the enabling environment is established to provide the population with lifelong educational opportunities that are diverse and flexible, and which can create the possibilities for persons to change careers if they choose | |

| Policy Prescriptions Shared | Strong Interest of Group for Implementation or Advancement in Trinidad and Tobago |
|---|---|
| Increase investments in public health. Scale up public investments in health, build a stronger health system; build resilient and innovative supply chains; strengthening the sector for any future pandemic response | Yes |
| Consider how to better integrate tele-medicine with in-person services and assess the need for regulations around tele-medicine | Yes |



Presentation 3: Stakeholder Mobilization and Consensus

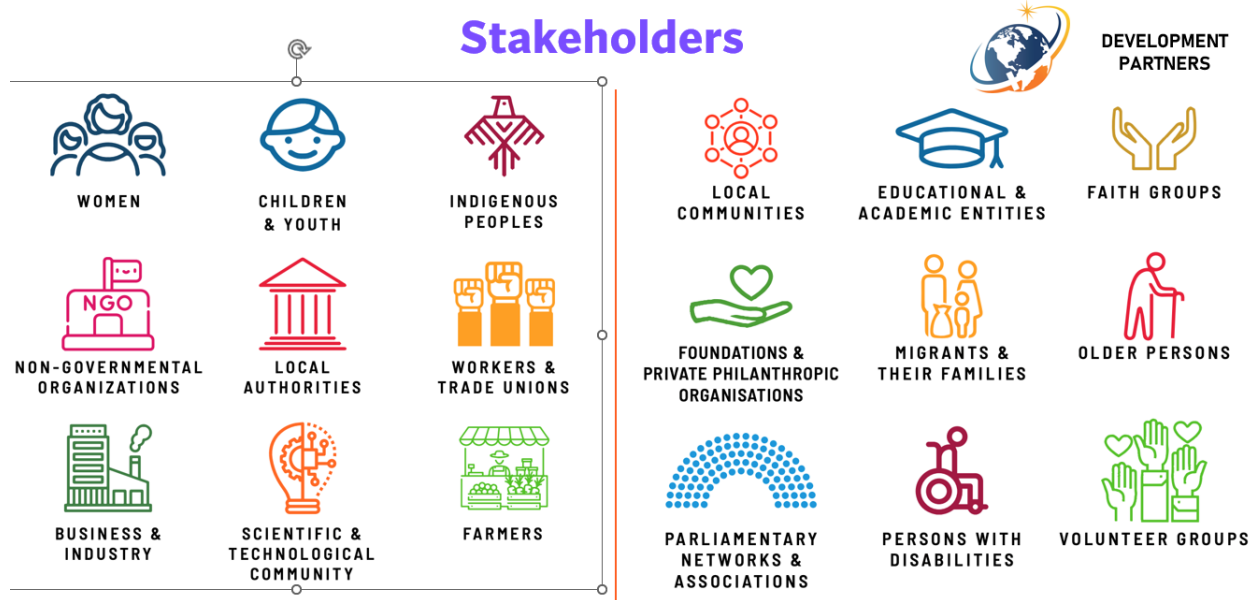


Stakeholder Mobilization and Consensus

Participants discussed their understanding of stakeholder engagement and how they engage stakeholders as well as who their stakeholders are. The principles of stakeholder engagement were discussed and how to undertake a stakeholder analysis. As part of this session, the Ministry of Planning and Development shared with the group how stakeholder engagement and consultations supported the preparation of the country's first Voluntary National Review (VNR) on the SDGs in 2020.

Who are our Stakeholders:

The group identified and discussed the various stakeholders that they engaged with and discussed the chart below:



Given the impact of COVID-19 on the elderly, there was consensus the group agreed that the ageing population should become stakeholders that are consulted during policy development process, given how the COVID-19 impacted them. They also felt that they need to be engaged as part of the COVID recovery process in Trinidad and Tobago.



Day 2

Systems Analysis and Systems Thinking

On day 2, focus was placed on the following modules:

- Systems Analysis and Systems Thinking
- Tools and Approaches to Systems Thinking
- Identifying Leverage Points and Policy Pathways
- Sustainable and Green Growth Opportunities

Integrated Recovery Planning and Policy Coherence Towards the SDGs

Why is it important?

Disaster can halt or **reverse progress** toward national goals and the SDGs

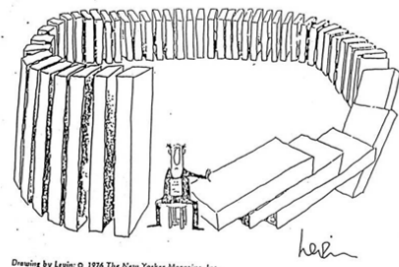
Disaster triggers economic **stimulus** to recover

Stimulus can be used for **resilience** building and **transformative change**

Why is it important?

Recovery is
complex

...sustainable
development is
vision for a
**complex, adaptive
system**



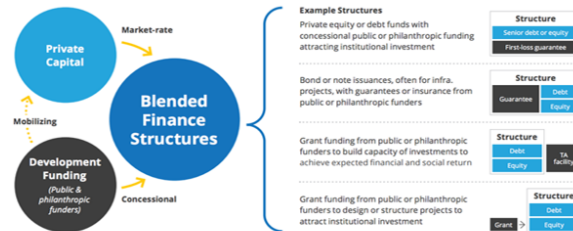
Drawing by Lee; © 1976 The New Yorker Magazine, Inc.

The group also explored considerations for a green recovery, benefits of a green recovery and access to financing for green recovery.

Sustainable Recovery... Access to Financing

How can countries scale-up access to financing – what are some options?

- **Blended Financing**
- **Green Bonds**
- **Impact Investments**
- **Debt for Nature Swaps**
- Debt for Climate Swaps
- **Crowd Funding**
- UNICEF Climate Financing Initiative
- For natural hazards there is the concept of risk layering and disaster risk financing instruments (cat bonds, parametric insurance etc.)
- Climate Financing





Day 3

Transformative Policy Pathways for Green and Sustainable Growth

The first session on Day 3, focused on a visioning exercise. The group was divided into 5 smaller groups to undertake the following exercise.

Activity

Visioning your future... Imagining a Post-COVID World

- **Individually** for 5 min. and **then in groups** imagine and visualize how different your context can be in 5, 10 or 20 years.
- Be **ambitious** but **realistic**.
- Describe how you want **your country to be in 10 years**.
- **Prioritize 3 changes**.
- Discuss changes required in **values, attitudes, behaviours, capabilities, relations, institutions, policies**
- **Develop a shared vision for a sustainable future**



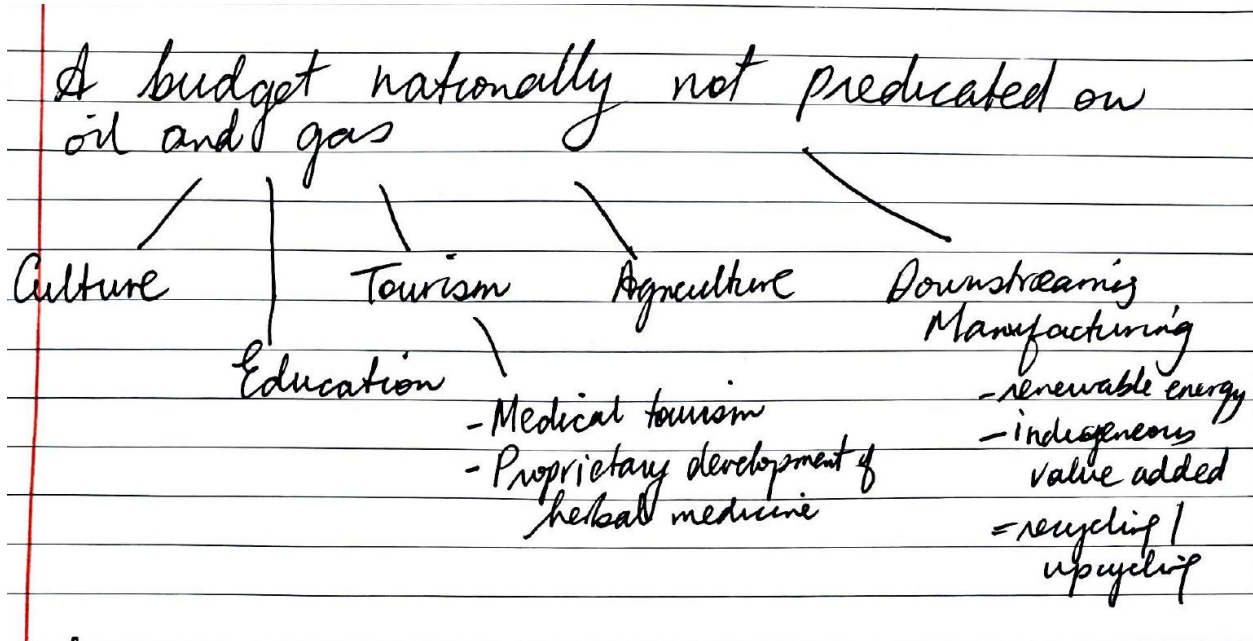
VISION



Some of the results of this exercise and participants shared vision for a sustainable recovery in Trinidad and Tobago and green growth are presented below:

Imaging a Post COVID World in Trinidad and Tobago

- A budget not predicated on oil and gas, but on:



- A country with a high happiness index and good social conscience
- Balanced development and long-term commitment to sustainable development and action and driven by good policy and legislative frameworks
- Infuse the green economy within the education system.
 - Include curricula on environmental protection.
 - Include the green economy principles in TVET courses.
 - Introduce entrepreneurship courses that have a focus on greening the economy and how to engage in green and clean activities.
- Expand production of locally produced agricultural produce to scale up food security and help to reduce the importation of foreign goods, reduce foreign exchange leakages and allow for the circulation of more money locally as a means of creating higher levels of wealth among the population.
- Introduce a rapid transport system that would be more efficient and reduce carbon emissions and switch to compressed natural gas for vehicles which produces less carbon dioxide emissions.
- Enhance data collection systems to enable decisions to be made using stronger and better statistics.

- Changes at all levels:
 - Individual – patriotism, personal responsibility, appreciation for the natural environment, personal discipline
 - Family – greater commitment to parenting together even in cases where couples are separated; social structures to support single parents
 - Community – a return to the village mentality – where each cares for the other, a return to cottage industries producing high quality niche products, investment in community projects
 - Industry/Business – improving the Ease of Doing Business Index, access to financing opportunities and new and innovative financing instruments to drive competitive advantages,
 - Country – shared visions and consensus on national issues, greater cooperation across political parties to advance good governance, greater transparency, integrity and accountability in public life

Session: Greening Government Systems

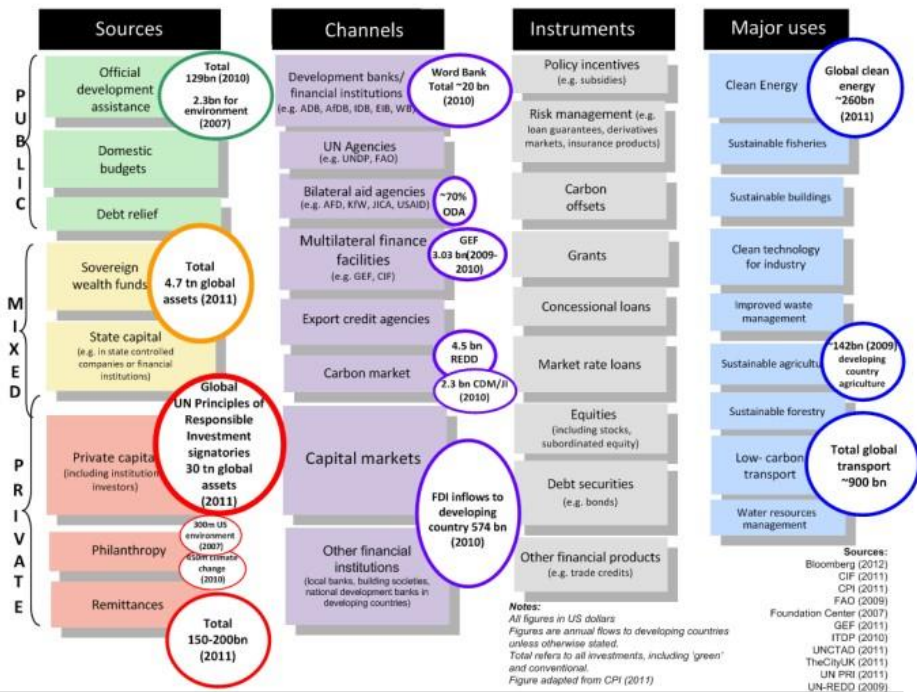


Workshop participants were introduced to several approaches to greening government systems. These included:

- Green Fiscal Policy
- Green Spending vs Brown Spending
- Green Budgeting
- Green Budget Tagging
- Tax Policy Tools for Advancing a Green Recovery

- Financing A Green Recovery
- Green Procurement

Financing A Green Recovery



Discussion on Policy Options for a Sustainable and Green Recovery in Trinidad & Tobago

This session focused on policy options for a sustainable and green recovery in Trinidad and Tobago. In this session, participants discussed various options to determine the ones that would best resonate with Trinidad and Tobago given the current development thrust post-COVID, the extent to which SDGs are being advanced and the general economic and social climate in the country. The table/checklist below shows the options presented and sought through discussion with the group to come to consensus on the best approach to advance the country's developmental prospects and leave no one behind. The results are presented below:

| Options and Strategies Sustainable and Green Recovery | Strong Interest | Medium Interest | Low Interest | No Interest | Alignment with Trinidad and Tobago's RoadMap ... Transforming to a New Economy and Society... (A Sample) | Alignment with the SDGs |
|--|-----------------|-----------------|--------------|-------------|--|-------------------------------------|
| Option 1: Business as Usual | | | | | | |
| | | | | | | |
| Option 2: Green Economic Recovery for Smart, Sustainable, and Inclusive Growth | | | | | | |
| Development of green stimulus packages based on NbS and EbA | | | | | Building Climate Resilience: Nature-Based Solutions | SDG 8 SDG 13 SDG 14 SDG 15 |
| Mainstream sustainability issues and climate proof all economic and social sectors | | | | | | SDG 8 SDG 13 |
| Promote green investments in existing industries | | | | | Green Manufacturing | SDG 2 SDG 8 |
| New industries based on waste as a resource | | | | | | SDG 6 SDG 8 SDG 12 |
| Promote climate smart and resilient infrastructure | | | | | Transforming from 'Shovel Ready' Projects to 'Shovel Worthy' Projects | SDG 9 SDG 13 |
| Proposing bills related to the creation of green jobs and providing incentives to investors to focus on achieving the triple bottom line | | | | | | SDG 8 SDG 10 |
| Policies and programming for the next generation – reforms and investments for children and youth | | | | | Getting the Investment Climate Right | SDG 1 SDG 4 SDG 10 |
| Option 3: Economic Diversification and Restructuring of the Economy for Absorbing Shocks and Building Forward Stronger | | | | | | |
| Research and Development agenda focusing on new sectors such as the blue and orange economy, and investing | | | | | Reinventing Agricultural Systems and Producing Differently | SDG 1 SDG 2 SDG 8 SDG 13 |

| Options and Strategies Sustainable and Green Recovery | Strong Interest | Medium Interest | Low Interest | No Interest | Alignment with Trinidad and Tobago's RoadMap ... Transforming to a New Economy and Society... (A Sample) | Alignment with the SDGs |
|---|-----------------|-----------------|--------------|-------------|--|-------------------------|
| in areas such as conservation agriculture | | | | | Blue Economy Creative and Cultural Industries | |
| Enhancing domestic revenue mobilization | | | | | | SDG 8 SDG 17 |
| Implementing circular economy practices | | | | | | SDG 8 SDG 13 |
| Reforming the trade agenda with a focus on global value chains and reorganization of supply chains | | | | | | SDG 17 |
| Developing shock responsive and adaptive social protection policies | | | | | Putting People First | SDG 1 |
| Boosting access to economic opportunities for women | | | | | | SDG 5 |
| Creating the enabling environment for scaling up private sector investment in quality and quantity | | | | | | SDG 8 SDG 17 |
| Developing an innovative financing for development strategy that focuses on leveraging and using new and innovative financing instruments | | | | | Non-Traditional Sources of Funds: PPPs, Asset Sales and MSME Risk-Sharing | SDG 17 |
| Integrating the informal economy in recovery planning | | | | | | SDG 8 |
| Fostering private sector development especially MSMEs and entrepreneurship | | | | | | SDG 8 |

| Options and Strategies Sustainable and Green Recovery | Strong Interest | Medium Interest | Low Interest | No Interest | Alignment with Trinidad and Tobago's RoadMap ... Transforming to a New Economy and Society... (A Sample) | Alignment with the SDGs |
|--|-----------------|-----------------|--------------|-------------|--|-------------------------|
| Scaling up and prioritizing investments in digital infrastructure | ■ | | | | | SDG 9 |
| Enabling environment for local authorities and civil society organizations to better deliver goods and services to communities | ■ | | | | | SDG 11 |
| Increasing investments in public health | ■ | | | | | SDG 3 |
| Development of a highly skilled economy | ■ | | | | | SDG 4 SDG 8 |

Annex 1: List of Participants

| NAME | DESIGNATION | MINISTRY | EMAIL ADDRESS |
|-----------------------------|--|---|--|
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Annex 2 – Agenda

| Date and Time | Proposed Topics to be Covered | Time and Duration |
|---|---|--|
| Day 1: Morning Tuesday 4 th April, 2023 | Opening Ceremony Remarks from: <ul style="list-style-type: none"> • The Government of Trinidad and Tobago • UNDESA • UNECLAC • UNRCO | 9:30 am – 10:00 am |
| Day 1: Morning Tuesday 4 th April, 2023 | Module 1: Overview of Sustainable Development Planning in Trinidad and Tobago <ul style="list-style-type: none"> • Introducing sustainability and resilience. • The role of Vision 2030 in post-COVID Recovery • The Road Map to Recovery • Introduction to sustainable and green recovery planning. • Key objectives of the Government that can be an entry point for sustainable and green recovery planning to accelerate the SDGs implementation. | 10:00 am – 11:00 am (2 hours 45 minutes) Government of Trinidad and Tobago |
| Coffee Break | | |
| Day 1: Morning Tuesday 4 th April, 2023 | Module 2: Long term Impacts of Covid-19 and Emerging Opportunities <ul style="list-style-type: none"> • Tabletop discussions on the long-term positive and negative long-term impacts of COVID-19 and implications for Trinidad and Tobago. • Discussion on policy prescriptions – Group Exercise to include polling • Interconnected Global Risks and the implications for Trinidad and Tobago. What risks are we exposed to? Group Discussion and Exercise | 11:10 am – 12:30 pm |
| 12:30 pm – 1:30 pm Lunch | | |
| Day 1: Afternoon Tuesday 4 th April, 2023 | Module 3: System Analysis (interlinkages and tradeoffs of key strategies and programs) <ul style="list-style-type: none"> • Tabletop Discussion: Addressing the inter-dependence or relatedness of economic, social, and environmental issues that Trinidad and Tobago faces and problems of causality – An exercise on seeing the whole and not the just the parts. | 1:30 pm – 3:00 pm |

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| | <ul style="list-style-type: none"> • Developing systems analysis maps based on the assessment of the long-term impacts of COVID-19 on Trinidad and Tobago. <p>Presentation and Practical Exercise</p> <ul style="list-style-type: none"> • Identification of leverage/ lifting policies for transformative change – Tabletop discussions | |
| Day 1: Afternoon Tuesday 4 th April, 2023 | Module 4: Green Growth Opportunities to Achieve Sustainability and Resilience <ul style="list-style-type: none"> • Understanding the importance of a green recovery approach • Outcomes of a green recovery • Creation of scenarios related to green growth opportunities for Trinidad and Tobago • Key blocks of Sustainable and Green Recovery Planning and Policy Coherence | 3:00 pm – 4:30 pm |
| Day 2: Morning Wednesday 5 th April, 2023 | Recap of Day 1 Continuation of Module 4 | 9:30 am – 10:00 am |
| Coffee Break | | |
| Day 2: Morning Wednesday 5 th April, 2023 | Module 5: Stakeholder Mobilization and Consensus <ul style="list-style-type: none"> • The role of multi-stakeholder engagement and processes in green recovery planning. • Group Discussion: Identifying and mapping stakeholders for recovery, resilience, and transformation • Group Discussion: Identifying and analyzing stakeholder interests | 10:10 am – 12:30 pm |
| 12:30 pm – 1:30 pm Lunch | | |
| Day 2: Afternoon Wednesday 5 th April, 2023 | Module 6: Transformative Policy Pathways <ul style="list-style-type: none"> • Imaging a post-COVID World – Visioning Exercise • Developing a shared vision for a sustainable future – Participatory Session • Option 1: Business as Usual (BAU) Post COVID. • Option 2: Green Economic Recovery for Smart, Sustainable, and Inclusive Growth. | 1:30 pm – 3:00pm |

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| | <ul style="list-style-type: none"> ● Option 3: Economic Diversification and Restructuring of the Economy for Absorbing Shocks and Building Forward Stronger. ● Choosing options and strategies for advancing green and sustainable recovery planning in Trinidad and Tobago applying the tools of green recovery planning. – Group and tabletop discussions | |
| Day 2: Afternoon Wednesday 5 th April, 2023 | Module 7: Creating the Enabling Environment to Support Micro-, Small and Medium-sized Enterprises in MSMEs in Trinidad and Tobago <ul style="list-style-type: none"> ● The role of MSMEs in supporting economic recovery. (Presentation) ● The role of MSMEs in economic diversification. ● Ideas for advancing the triple bottom line among MSMEs. – Facilitated Discussion ● How to support MSMEs with green recovery planning. Facilitated and tabletop discussions | 3:00 pm – 4:40 pm |
| Day 3: Morning Thursday 6 th April, 2023 | Module 8: Greening Government System and Operations – The Enabling Environment to Support Green Recovery Planning <ul style="list-style-type: none"> ● Green fiscal policy and designing green fiscal policy frameworks. ● Green spending vs brown spending. ● Introduction to green budgeting. ● Introduction to green budget tagging as a tracking tool for green budgeting (expenditure and revenue that are helpful or harmful to green objectives). ● Introduction to tax policy tools for advancing green recovery. ● Financing green and sustainable recovery. ● Introduction to Green Procurement. | 9:30am – 12:30 pm |
| 12:30 pm – 1:30 pm Lunch | | |
| Day 3: Afternoon Thursday 6 th April, 2023 | Module 9: General Approaches and Examples to Drive a Green and Sustainable Recovery – Including Examples from the South <ul style="list-style-type: none"> ● Tools and Approaches related to: <ul style="list-style-type: none"> ○ Fiscal and monetary policy | 1:30 pm – 4:30 pm |

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| | <ul style="list-style-type: none"> ○ Central banks/development banks ○ National development planning ○ Employment ○ Social protection and social policy ○ Nature based solutions (NbS) and ecosystems-based adaptation (EbA) ○ Urban and rural development ○ Financing for development and for green recovery – new and innovative financial instruments ● Assessing how these tools and approaches can be applied, adopted, adapted or scaled to Trinidad and Tobago (including consideration of approaches already being undertaken). | |
| Day 3: Afternoon Thursday 6 th April, 2023 | <ul style="list-style-type: none"> ● Closing | 4:30 pm – 5:00 pm |