



# **An Overview of National Development Strategy (NDS1)2021- 2025**



**&  
its alignment to Agenda 2063 and  
Sustainable Development Goals  
(SDGs)**

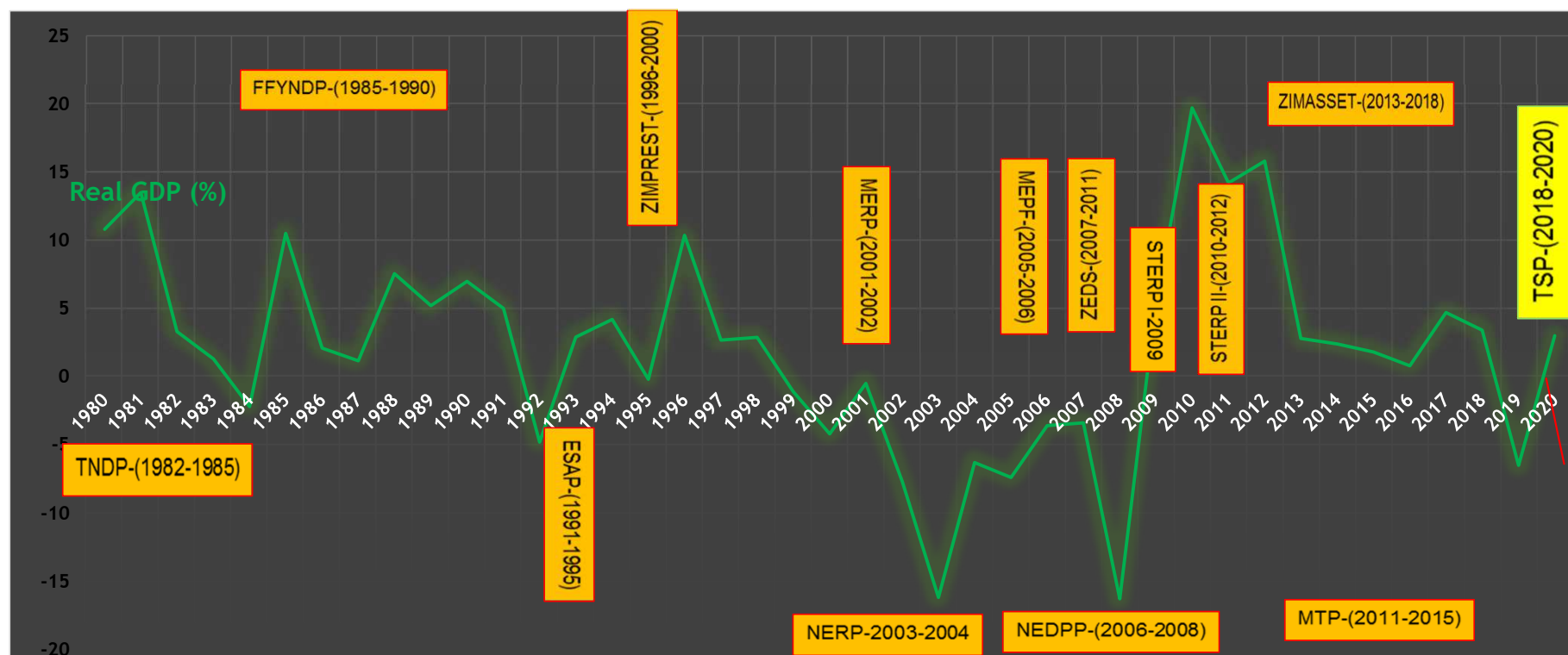
# Presentation Outline

- ✕ ● Introduction and Background on the NDS 1
- ✕ ● Vision 2030
- ✕ ● Our Journey Towards Vision 2030
- ✕ ● The National Development Strategy 1
- ✕ ● Thrust of NDS 1
- ✕ ● National Priority Areas
- ✕ ● NDS1 Alignment to Global and Regional Development Frameworks
- ✕ ● Potential Risks and Mitigating Strategies
- ✕ ● NDS 1 Key Success Factors
- ✕ ● Financing of Target Priorities

# Introduction and Background

- ❑ Since 1980, Zimbabwe has come up with several economic blueprints
- ❑ Unfortunately, most of the blue prints have failed to yield sustainable economic growth
- ❑ Some of the reasons include:-
  - Lack of adequate funding;
  - Indiscipline in the implementation of the policy;
  - Lack of consultation and buy in from various critical stakeholders;and
  - Lack of co-ordination between the private sector and Government
- ❑ The graph on the next slide shows Zimbabwe economic blue prints and corresponding growth rates from 1980 to 2020.

## Real GDP growth rate for Zimbabwe: 1980-2020 vs NDPs



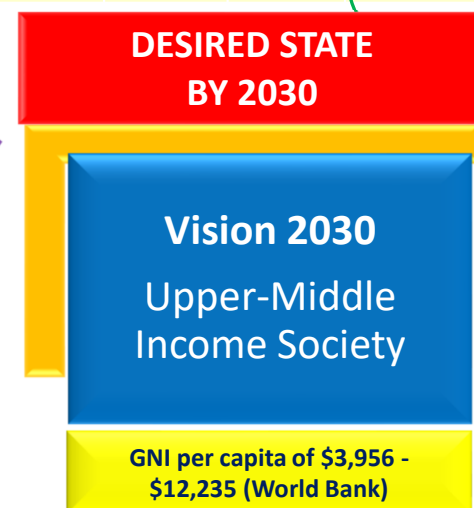
# Vision 2030

- ❖ His Excellency, the President, Cde. E.D. Mnangagwa enunciated Vision 2030
- ❖ Vision 2030 reflects the collective aspirations and determination of the people of Zimbabwe Towards a Prosperous & Empowered Upper Middle Income Society by 2030.
- ❖ Vision 2030 will be realised through the TSP (2018-2020) and two successive Five-Year National Development Strategies; NDS1 (2021-2025) and NDS 2 (2026-2030).
- ❖ The main objectives of TSP was stabilising the economy and creating a solid foundation for NDS1 and NDS2.
- ❖ Notable progress has been made in the implementation of the TSP, including fiscal consolidation, exchange rate stability and a number of achievements in various pillars

# Our Journey towards Vision 2030

YEAR	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
GNI PER CAPITA INCOME (US\$)	1842.16	2137.08	2712.65	2960.74	3207.33	3396.91	3571.23	3721.25	3883.16	4034.90

Our  
Journey  
towards  
Vision  
2030...





# The National Development Strategy 1



- ❖ His Excellency, the President, Cde E. D. Mnangagwa launched NDS1 on 16 November 2020.
- ❖ NDS1 is running under the Vision 2030 theme *“Towards a Prosperous and Empowered Upper Middle-Income Society by 2030.”*
- ❖ In the same spirit, provinces are not going to be left behind
- ❖ NDS1 lays out policies, institutional reforms and 14 national priorities for the next 5 years.

## Thrust of NDS1 to “Leave no-one and no place behind”

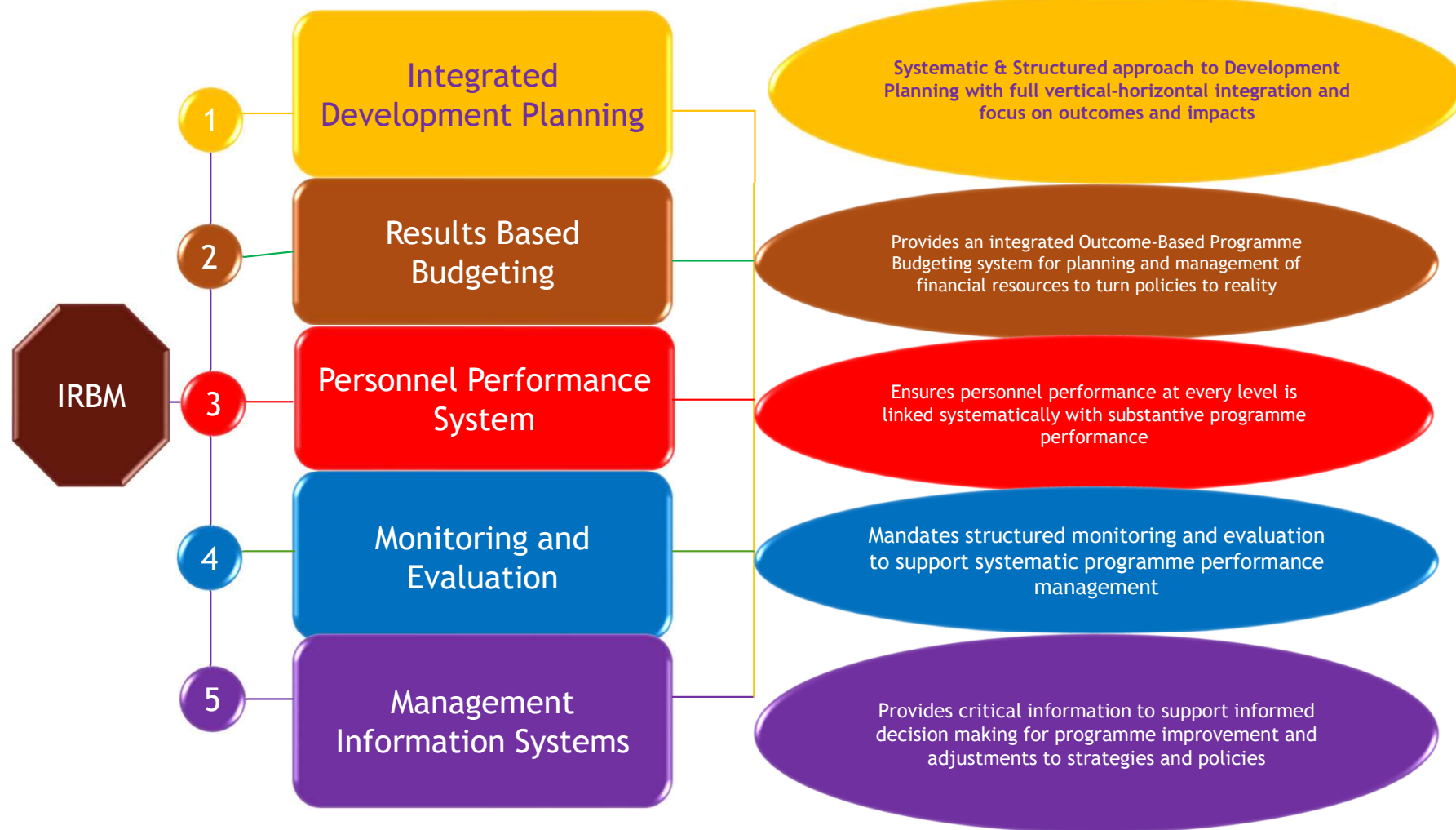
- ❖ The major thrust of NDS1 is to *“leave no-one and no place behind.”* in line with the Sustainable Development Goals (SDGs) principle
- ❖ *National Development Strategy 1 (NDS1), for the first time in the country’s history of economic planning, was crafted through a thorough stakeholder consultative process*
- ❖ NDS1 was built on the *successes realised under the TSP*, as well as *addressing the TSP challenges and unfinished business.*



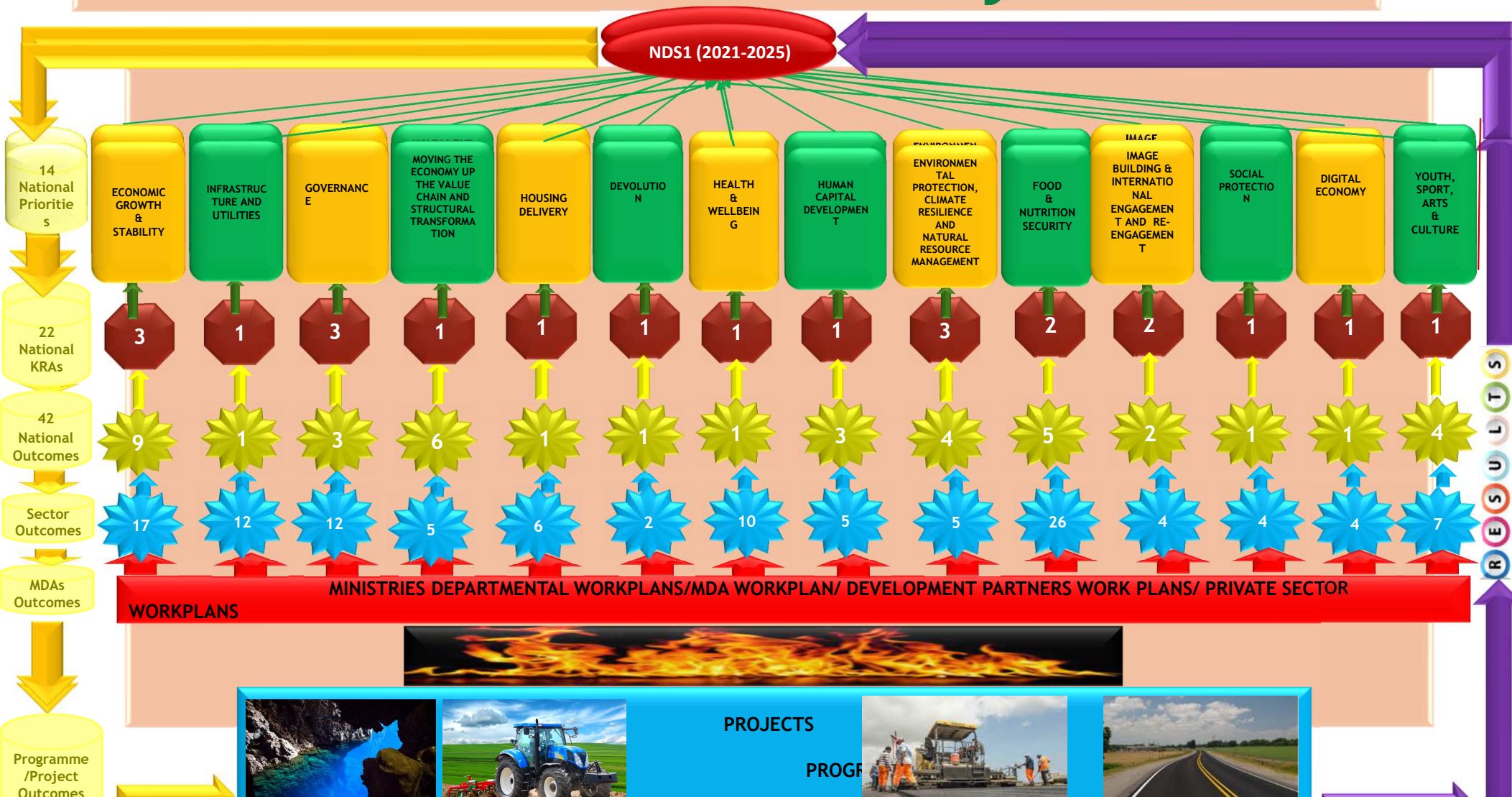
## Thrust of NDS1 to “Leave no-one and no place behind”.....

- ❖ NDS1 emphasises *Macro-economic stability* as a key ingredient in the realisation of the Strategy outcomes and targets.
- ❖ The emphasis of the NDS1 is on *Bold Strategies, that will change the status quo*
- ❖ NDS1 is underpinned by a robust *Monitoring and Evaluation framework*.
- ❖ NDS1 is underpinned by *Managing for Development Results* being implemented through the *Integrated Results Based Management (IRBM)* system.

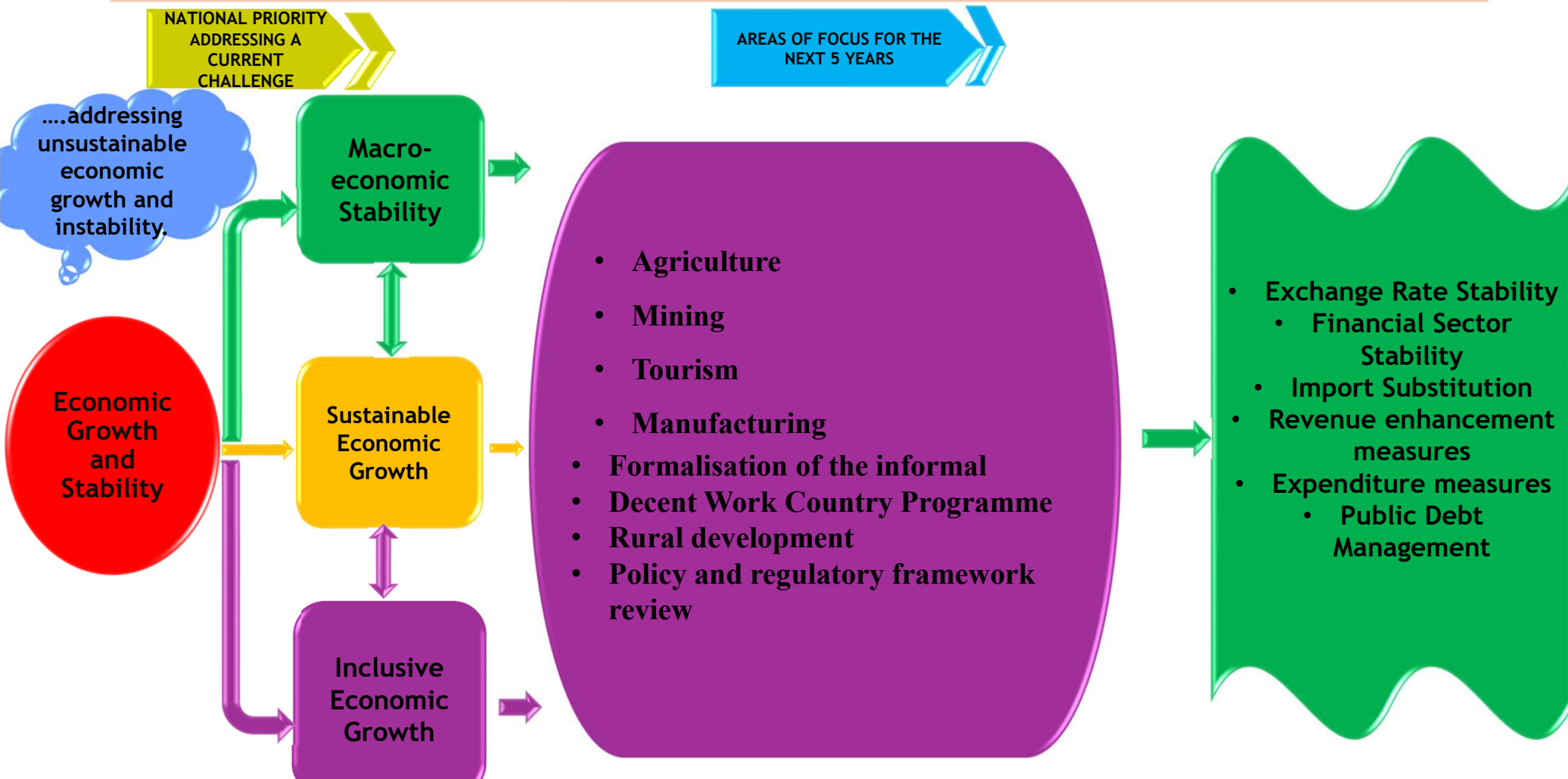
# IRBM Key Components



# NDS1 National Priority Areas



# Economic Growth and Stability



# Food and Nutrition Security

NATIONAL PRIORITY  
ADDRESSING A  
CURRENT  
CHALLENGE

AREAS OF  
FOCUS FOR  
THE NEXT 5  
YEARS

...addressing Food insecurity over the years

Food and Nutrition Security

Food Security

Nutrition Security

## Promoting resilience and sustainable agriculture & Livestock production through:

- *restructure and re-invigorate the horticulture sector*
- agriculture knowledge, technology and innovation systems
- *Agricultural Engineering and Infrastructure Development*
- *Facilitating access to land and security of tenure*
- Irrigation Development and Water Harvesting
- Home nutrition and schools gardening, including traditional vegetables;
- Maternal Micronutrient Supplementation;
- Nutrition sensitive social assistance and protection;
- Adapt and Adopt the Complementary Feeding Framework for improving young children's diets;
- Implementation of National Food Based Dietary Guidelines (FBDGs) in various sectors - agriculture, health, education; and

# Value Chains and Structural Transformation

NATIONAL PRIORITY  
ADDRESSING A CURRENT  
CHALLENGE

...addressin  
g de-  
industriali  
zation and  
informalisa  
tion

Moving the economy up the Value  
Chain and Structural  
Transformation

AREAS OF FOCUS  
FOR THE NEXT 5  
YEARS

Structurally  
balanced  
economy

Transforming the  
Economy through

- *Value Addition*
- *Mineral Beneficiation*
- Enhancing Competitiveness



# Infrastructure and Utilities

**NATIONAL PRIORITY  
ADDRESSING A  
CURRENT  
CHALLENGE**

**AREAS OF  
FOCUS FOR THE  
NEXT 5 YEARS**

**DESIRED FELT  
CHANGE**

Addressing  
infrastruct  
ure  
bottleneck  
s and  
availability  
of enablers

Provision of  
improved  
Infrastructu  
re and  
services

**Provision of Improved  
Infrastructure and Service**

- ❖ Energy Supply
- ❖ Water Supply
- ❖ Roads and Bridge Infrastructure
- ❖ Rail Transport
- ❖ Air Transport Infrastructure and Services
- ❖ Marine Infrastructure and Services

**Improved  
infrastructure  
and access to  
services**

**Infrastruc  
ture and  
Utilities**



# Digital Economy

NATIONAL  
PRIORITY  
ADDRESSING A  
CURRENT  
CHALLENGE

AREAS OF FOCUS FOR  
THE NEXT 5 YEARS

DESIRED FELT CHANGE

Addressing  
Digitalization  
huddles for  
economic  
growth

Digitally  
enabled  
economy

Through :

- Government Enterprise Architecture and Interoperability Framework
- e-Government Whole of Government Performance Management System (WoGPMS)
- ICT Infrastructure Development and Maintenance;
- ICT innovation hubs;
- ID verification linked to the Registrar General's Office;
- Digital Deeds Database;

Improved access  
and usage of  
ICTs

Digital  
Economy

# Housing Delivery

NATIONAL  
PRIORITY  
ADDRESSING A  
CURRENT  
CHALLENGE

AREAS OF FOCUS  
FOR THE NEXT 5  
YEARS

STRATEGIES BEING  
IMPLEMENTED TO  
ADDRESS IDENTIFIED  
CHALLENGES

DESIRED FELT  
CHANGE

Reducing  
Housing  
waiting lists  
and improve  
services in  
settlements

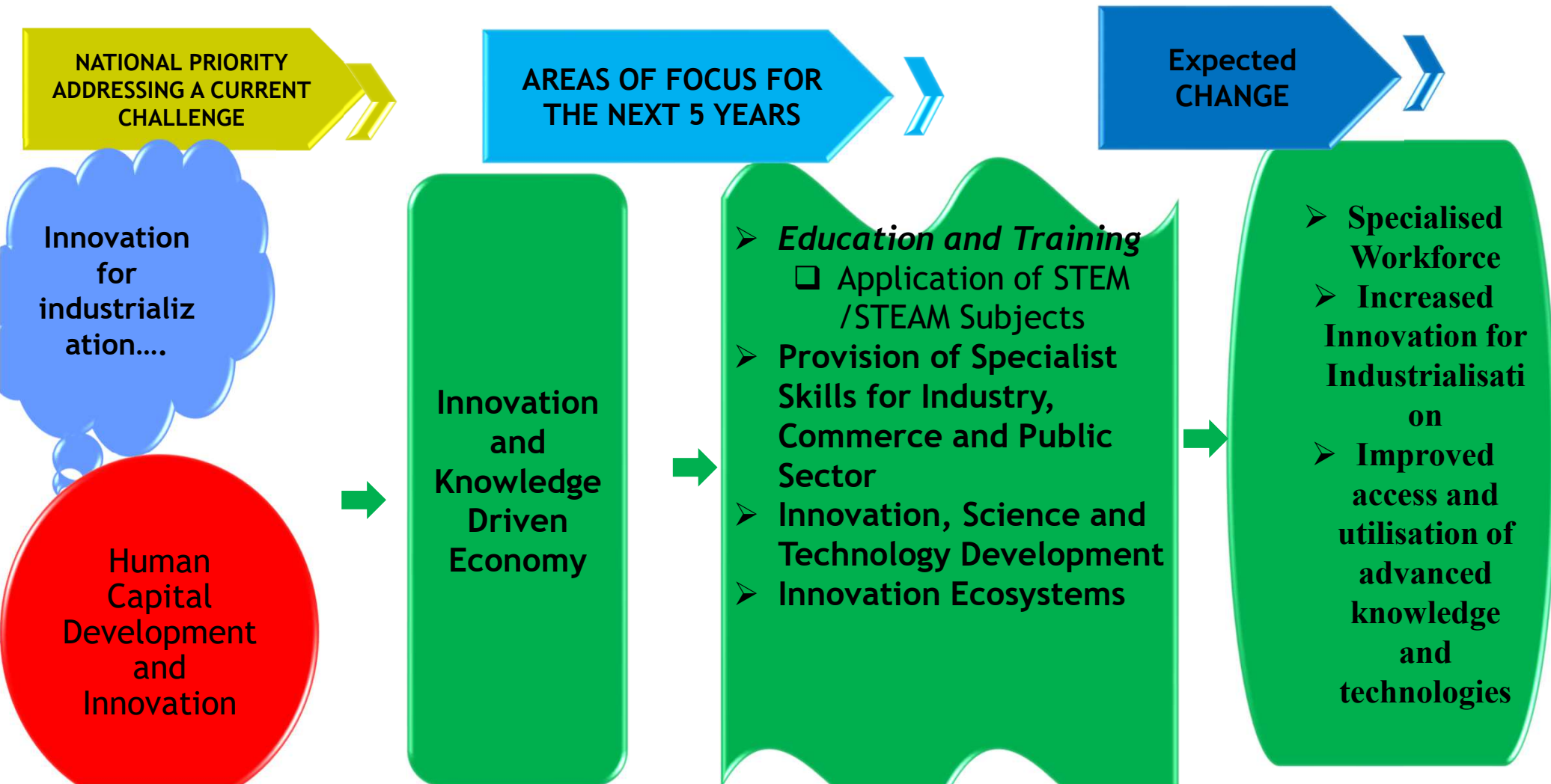
Housing  
Delivery

Delivery of  
affordable  
and quality  
settlements in  
urban and  
rural areas

- ❖ Delivery of Affordable and Quality Settlements in Urban and Rural Areas
- ❖ Government pool houses
- ❖ *Land Delivery for Urban and Rural Housing*
- ❖ Government Housing Revitalisation
- ❖ Regularisation of Informal Settlements

Improved access  
to affordable  
and quality  
housing and  
social amenities

# Human Capital Development and Innovation



# Health and Wellbeing

NATIONAL PRIORITY  
ADDRESSING A  
CURRENT  
CHALLENGE

AREAS OF FOCUS FOR THE  
NEXT 5 YEARS

DESIRED FELT CHANGE

Addressing  
Health  
issues and  
sustainable  
health  
funding.....

Health and  
Wellbeing

Public  
Health and  
Well Being

- ❖ Access to Essential Medicines
- ❖ Access to Primary & Secondary Health Care Morbidity and Mortality due to Communicable and Non-Communicable Diseases
- ❖ Healthy Lifestyles and Sport for Health Purposes
- ❖ Access to Water, Sanitation and Healthy Environment

Improved quality  
of life

# Image building, International Engagement and Re-engagement

NATIONAL PRIORITY  
ADDRESSING A CURRENT  
CHALLENGE

AREAS OF FOCUS FOR  
THE NEXT 5 YEARS<sup>14</sup>

EXPECTED  
CHANGE



# Youth, Sport and Culture

NATIONAL PRIORITY  
ADDRESSING A  
CURRENT  
CHALLENGE

AREAS OF FOCUS  
FOYR THE NEXT 5  
EARS

Youth and  
women  
participati  
on in developme  
nt.....

Youth,  
Sport and  
Culture

Youth, Sport,  
gender and  
Culture  
promotion and  
development

- The NDS1 recognises that women and youth still face hurdles in respect of opportunities to ascend to commanding heights in the national economy, including:
  - i. Limited access to finance;
  - ii. Limited access to land and freehold property;
  - iii. Limited opportunities to influence policy; and
  - iv. Legal, cultural and patriarchal barriers.
- During the NDS1 Period, priority will be accorded to Gender Mainstreaming and enhanced youth participation, through visible initiatives that confer equal economic opportunities to women and youth

# Devolution and Decentralisation

NATIONAL PRIORITY  
ADDRESSING A  
CURRENT CHALLENGE

AREAS OF FOCUS FOR THE NEXT 5  
YEARS

DESIRED FELT CHANGE

Addressing  
access to  
services and  
improving  
spatial  
governance  
....

Devolutio  
n

Equitable  
regional  
development

Inclusive Governance and  
Socio-Economic  
Development

Equitable regional  
development



# Social Protection

NATIONAL PRIORITY  
ADDRESSING A  
CURRENT CHALLENGE

AREAS OF FOCUS FOR  
THE NEXT 5 YEARS

EXPECTED CHANGE

Addressing  
social  
injustice  
and  
eliminate  
extreme  
poverty and  
hunger.....

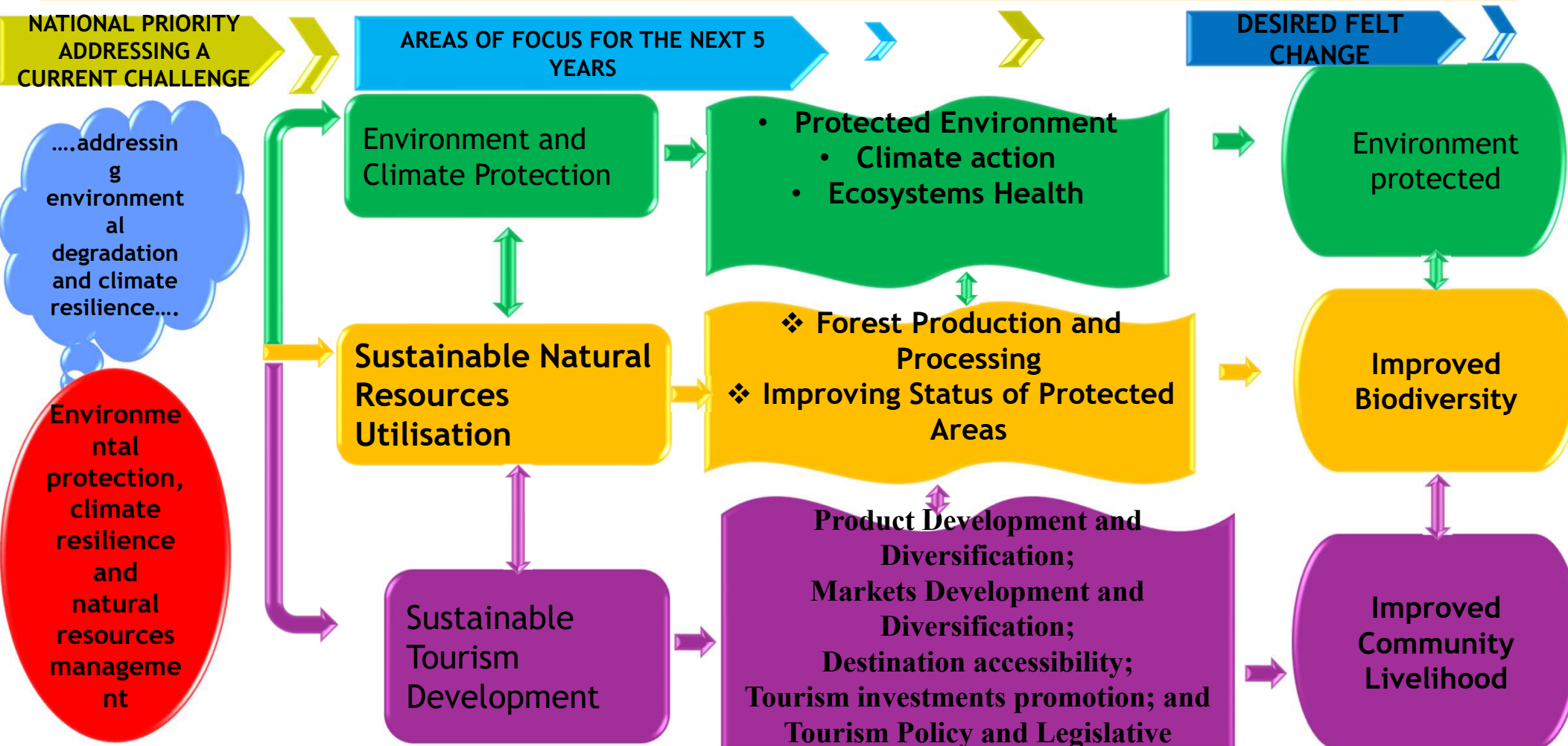
Social  
Protection

Quality and  
affordable social  
protection for all

Quality and Affordable  
Social Protection  
Reducing Extreme Poverty  
and Improving Access to  
Basic Social Services  
Care and Protection of  
Vulnerable groups  
livelihoods for the Poor  
and Vulnerable  
Job and Income Security

Improved  
access to  
inclusive social  
protection

# Environmental Protection, Climate Resilience and Natural Resource Management



# Governance

NATIONAL PRIORITY  
ADDRESSING A  
CURRENT  
CHALLENGE

AREAS OF FOCUS FOR  
THE NEXT 5 YEARS

EXPECTED CHANGE

....addressing  
governance  
issues and  
improve  
service  
delivery....

Governance

Public  
Service  
Delivery

Justice  
Delivery

National  
Unity,  
Peace  
and  
Reconciliation

- *Public Service Delivery*
- *Disaster Risk Management*
- *Transparency and Accountability*
- *Consumer Satisfaction*

Strengthen state institutions  
responsible for Justice Delivery.  
*Combating Corruption*  
**Secure Property Rights**  
**Public Safety and Order**

**Social Cohesion**

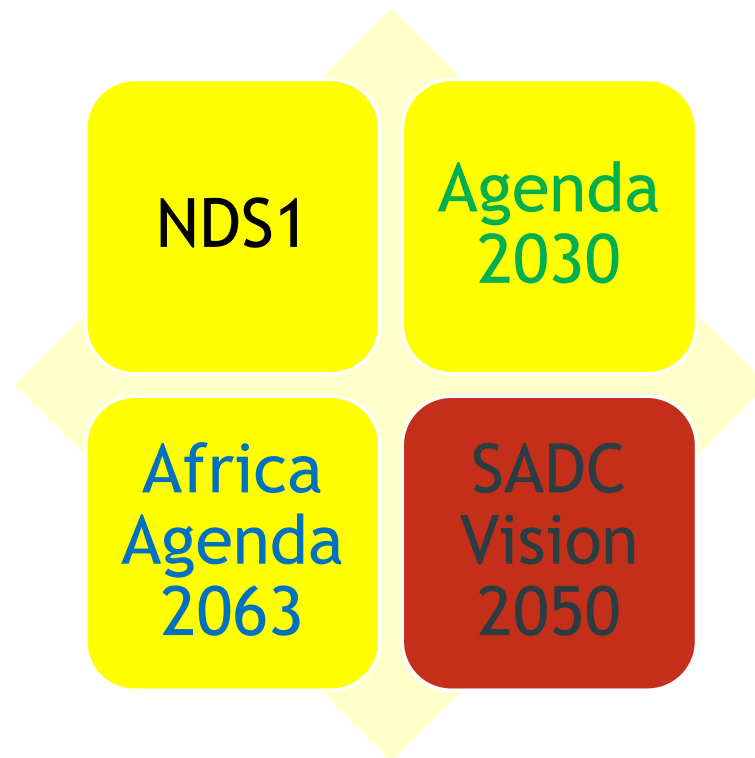
Promotion of inclusive dialogue and tolerance among citizens;  
Promotion of peace building initiatives among communities;  
Strengthen citizens' engagement through establishment of Local Peace Committees; and  
Uphold and promote the Constitution as a form of social contract

Enhanced service  
delivery

Improved justice  
delivery

Enhanced social  
cohesion

## Interrelatedness of the Frameworks



Zimbabwe does not exist in a vacuum and we have signed up to these Agendas

## Interrelatedness of the Frameworks...

- ❖ Both Agenda 2063 and SDGs will be implemented within NDS1, the national development plan architecture which consists of 14 Priority Areas
- ❖ Their goals have been integrated into these 14 Priority Areas for ease of implementation and ensuring synergies amongst the SDGs, Agenda 2063 and the country's economic blue print.
- ❖ Thematic Working Groups remain tasked to incorporate all the targets, indicators and the M&E modalities into their work-plans and budgets, with a particular focus on the activities outlined in NDS1 and subsequent economic blueprints.

# NDS1 Alignment to Global and Regional Development Frameworks

	Vision 2030	Agenda 2063 Goals	Agenda 2063 Priority Areas	SDGs	National Priorities
	Inclusive Growth				Food and Nutrition Security
1.		1. A high standard of living, quality of life and well-being for all citizens.	<p>Incomes, jobs and decent work</p> <p>Poverty, inequality and hunger</p> <p>Social security and protection, including persons with disabilities</p> <p>Modern, affordable and liveable habitats and quality basic services</p>	<p>1. End poverty in all its forms everywhere in the world</p> <p>2. End hunger, achieve food security and improved nutrition and promote sustainable agriculture.</p> <p>8. Promote sustained, inclusive and sustainable Economic growth, full and productive employment and decent work for all.</p> <p>11. Make cities and human settlements inclusive, safe, resilient and sustainable.</p>	<p>Economic Growth and Stability</p> <p>Housing Delivery</p>

# NDS1 Alignment to Global and Regional Development Frameworks...

	Vision 2030	Agenda 2063 Goals	Agenda 2063 Priority Areas	SDGs	National Priorities
2.	Social Development	2. Well educated citizens and skills revolution underpinned by science, technology and innovation.	<ul style="list-style-type: none"> <li>Education and science, technology and innovation (STI) driven skills revolution</li> </ul>	4. Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.	Human Capital Development and Innovation
3.	Social Development	3. Healthy and well-nourished citizens.	<ul style="list-style-type: none"> <li>Health and nutrition</li> </ul>	3. Ensure healthy lives and promote well-being for all at all ages.	Health and Well-being
4.	Inclusive Growth  Infrastructure and Utilities	4. Transformed economies.	<ul style="list-style-type: none"> <li>Sustainable and inclusive economic growth</li> <li>STI driven manufacturing, industrialization and value addition</li> <li>Economic diversification and resilience</li> </ul>	8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all.  9. Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation.	Economic Growth and Stability  Infrastructure and Utilities



# NDS1 Alignment to Global and Regional Development Frameworks...

	Vision 2030	Agenda 2063 Goals	Agenda 2063 Priority Areas	SDGs	National Priorities
5.	Inclusive Growth	5. Modern agriculture for increased productivity and production.	<ul style="list-style-type: none"> <li>Agricultural productivity and production</li> </ul>	2. End hunger, achieve food security and improved nutrition and promote sustainable agriculture.	Food and Nutrition Security
6.	Cross Cutting	6. Blue/ocean economy for accelerated economic growth.	<ul style="list-style-type: none"> <li>Marine resources and energy</li> <li>Port operations and marine transport</li> </ul>	14. Conserve and sustainably use the oceans, seas and marine resources for sustainable development.	Environmental Protection, Climate Resilience and Natural Resource Management
7.	Cross Cutting	7. Environmentally sustainable and climate resilient economies and communities.	<ul style="list-style-type: none"> <li>Biodiversity, conservation and Sustainable natural resource management.</li> <li>Water security</li> <li>Climate resilience and natural disasters preparedness</li> </ul>	<p>6. Ensure availability and sustainable management of water and sanitation for all.</p> <p>7. Ensure access to affordable, reliable, sustainable, and modern energy for all.</p> <p>13. Take urgent action to combat climate change and its impacts.</p> <p>15. Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss.</p>	Environmental Protection, Climate Resilience and Natural Resource Management

## NDS1 Alignment to Global and Regional Development Frameworks...

	Vision 2030	Agenda 2063 Goals	Agenda 2063 Priority Areas	SDGs	National Priorities
8.		8. A United Africa (Federal or Confederate).	<ul style="list-style-type: none"> <li>Frameworks and institutions for a United Africa</li> </ul>		Image Building, International Engagement and Re-engagement
9.	Inclusive Growth	9. Continental financial and monetary institutions established and functional.	<ul style="list-style-type: none"> <li>Financial and monetary institutions</li> </ul>		Economic Growth and Stability
10.	Infrastructure and Utilities	10. World class infrastructure criss - crosses Africa.	<ul style="list-style-type: none"> <li>Communications and infrastructure connectivity.</li> </ul>	9. Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation.	Infrastructure and Utilities
11.	Governance	11. Democratic values, practices, universal principles of human rights, justice and the rule of law entrenched.	<ul style="list-style-type: none"> <li>Democracy and good governance</li> <li>Human rights, justice and the rule of law</li> </ul>	16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.	Governance

# NDS1 Alignment to Global and Regional Development Frameworks...

	Vision 2030	Agenda 2063 Goals	Agenda 2063 Priority Areas	SDGs	National Priorities
12.	Governance	12. Capable institutions and transformative leadership in place.	<ul style="list-style-type: none"> <li>Institutions and leadership</li> <li>Participatory development and local governance.</li> </ul>	16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.	Governance
13.	Governance	13. Peace, security and stability is preserved.	<ul style="list-style-type: none"> <li>Maintenance and preservation of peace and security</li> </ul>	16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.	Governance
14.	Governance	14. A stable and peaceful Africa.	<ul style="list-style-type: none"> <li>Institutional structure for AU instruments on peace and security</li> <li>Defence, security and peace</li> </ul>		Governance
15.	Governance	15. A fully functional and operational APSA	<ul style="list-style-type: none"> <li>Fully operational and functional APSA all pillars</li> </ul>		Governance

## NDS1 Alignment to Global and Regional Development Frameworks...

	Vision 2030	Agenda 2063 Goals	Agenda 2063 Priority Areas	SDGs	National Priorities
16.	Cross Cutting	16. African cultural renaissance is pre-eminent.	<ul style="list-style-type: none"> <li>• Values and ideals of Pan Africanism</li> <li>• Cultural values and African Renaissance</li> <li>• Cultural heritage, creative arts and businesses</li> </ul>		Youth, Sport and Culture
17.	Cross Cutting	17. Full gender equality in all spheres of life.	<ul style="list-style-type: none"> <li>• Women and girls empowerment</li> <li>• Violence and discrimination against women and girls</li> </ul>	5.Achieve gender equality and empower all women and girls.	Youth, Sport and Culture  Cross Cutting

## NDS1 Alignment to Global and Regional Development Frameworks...

	Vision 2030	Agenda 2063 Goals	Agenda 2063 Priority Areas	SDGs	National Priorities
18.	Cross cutting	18. Engaged and empowered youth and children.	<ul style="list-style-type: none"> <li>Youth empowerment and children's rights</li> </ul>	4. Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.  5. Achieve gender equality and empower all women and girls.	Youth, Sport and Culture
19.	Governance	19. Africa as a major partner in global affairs and peaceful co-existence.	<ul style="list-style-type: none"> <li>Africa's place in global affairs</li> <li>Partnerships</li> </ul>	17. Strengthen the means of implementation and revitalize the global partnership for sustainable development.	Governance
	Inclusive Growth	20. Africa takes full responsibility	<ul style="list-style-type: none"> <li>African capital markets</li> <li>Fiscal systems and</li> </ul>	10. Reduce inequality within and among countries.	Economic Growth and Stability

# Potential Risks

Downside risks that may negatively affect the anticipated growth in the economy include the following:-

- Continued lingering of COVID-19 pandemic;
- Natural Disasters,
- Anticipated Revenue vs Actual Revenue mismatch;

# Potential Risks..

- Continued widening of the exchange rate premium between parallel market and official exchange rate can discourage production and promote rent seeking behaviour in the economy,



# Mitigation Strategies

- Continue to adhere to the health guidelines relating to containing the spread of the disease;
- Facilitate early planting through early distribution and availability of inputs,
- In the medium term, the rehabilitation and installation of irrigation infrastructure using existing water sources will reduce reliance on rain-fed agriculture, which continues to suffer from climatic shocks

# Mitigation Strategies...

- Realistic projections for financing whilst also ensuring implementation of only budgeted programmes unless there are emergencies;

# NDS1 Key Success Factors



NDS1 is preconditioned on a number of **Key Success Factors** including the following:-

- Pace of global economic recovery from COVID-19 pandemic;
- Consolidation of macroeconomic stability to ensure certainty,
- Publicity of key milestones and confidence building;



# NDS1 Key Success Factors...



- Production and productivity;
- Strength and effectiveness of NDS1 Monitoring and Evaluation
- Timeous funding of projects and programmes
- Efficient provision of key enablers (energy, transport and water)

# NDS1 Key Success Factors...



- Well coordinated and directed Government Machinery;
- Public sector transformation that deal comprehensively with aspects of, corruption, silo mentality and accountability; and
- Capacitated, relevant and motivated human resources.

## FINANCING OF NATIONAL PRIORITIES

- ❖ Ability to mobilise financial resources required for the execution of planned programmes and projects is key.
- ❖ Various financing strategies are aggressively being pursued to ensure timely availability of resources during the Strategy Period,
- ❖ Possible financing options underpinning the NDS1 include
  - fiscal revenues,
  - loans, grants, and
  - private sector own resources, including PPPs, FDI and Diaspora Investments.

Thank You!