

Techno commercial options for public institutions to accelerate electrification of e-Buses in Indian public transport

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Content

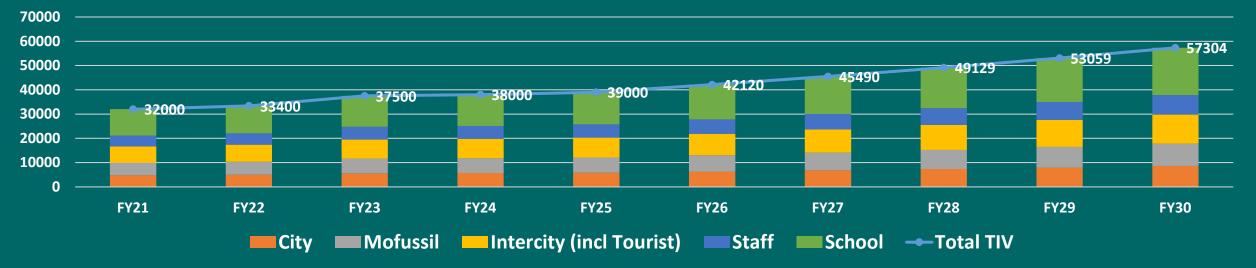


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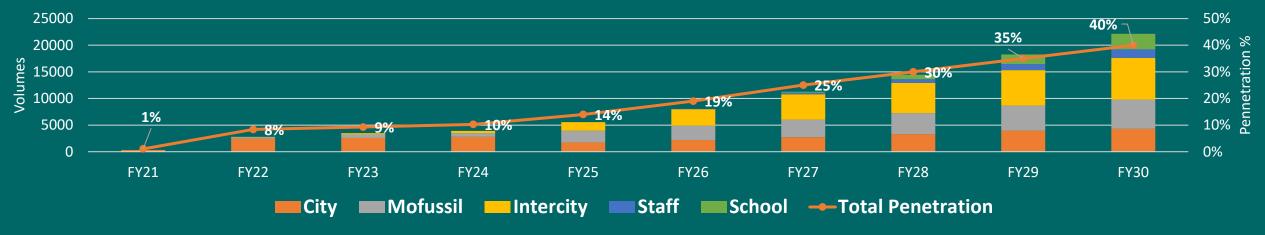
India Bus nos.- & expected eBus]. penetration. Public Safety & First Responders Tools for reducing Govt. grant/ support. 2. Tech-neutral tenders for Services and 3. 4. Solutions. Financing and Business Models. 5.

India- Bus TIV & eBus Penetration over the years

ALL BUSES- DIESEL + CNG + EV



eBuses



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A quick & small diversion for a very important matter... Public Safety & First Responders...

PUBLIC SAFETY:

- 1. First responders- Fire Stations, Police, Emergency Wards, etc.
- 2. Public awareness.
- 3. Passenger safety.

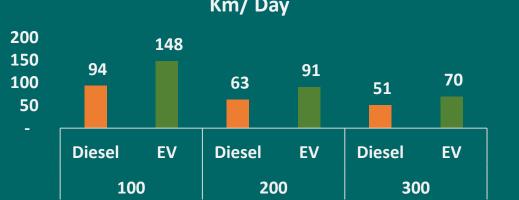
PRODUCT SAFETY:

- 1. Emergency cut-off.
- 2. High Voltage wiring and aggregates.
- 3. Battery fires- detection and suppression systems.
- 4. Layouts and "terminations".

PERSONNEL SAFETY:

- 1. During assembly of vehicles.
- 2. While maintaining the vehicles.
- 3. While driving the vehicle.

Sensitivity of TCO to variables...



One

11/6/2020

Ten

Twenty

Five

Fiftv

150 100 44 42 38 43 53 50 58 49 50 40 31 **Overnight Overnight** Rapid Swap **Fleet Size** + Opp Charge 200 148 150 101 93 91 91 100 50

Hundred



Energy Management Options



Business Model

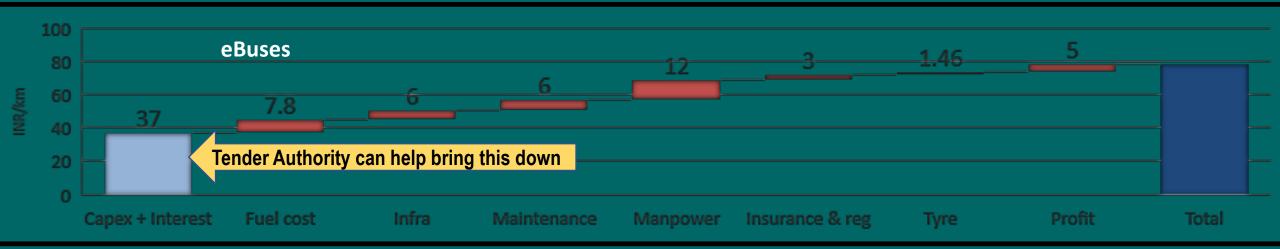
WH .

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Understanding the cost per km...



T



To reduce the costs... and thereby Govt. support

OPERATIONAL LEVERS

- 1. Start with routes that have high km/ day.
- 2. Technology & specifications- keep them open.
- 3. Find solutions to suit the Real Estate in the Depot.

TENDER/ CONTRACT LEVERS:

- 1. Place a large contract over a period of time- say, 10,000 eBuses over 7 years.
- 2. Tender for Solutions- not for products and specifications.
- 3. Tender for Services- and limit specifications to User experience.
- 4. Avoid "#" of eBuses- instead, ask for route-schedule-Depot compliance.

FINANCING & BUSINESS LEVERS:

- 1. Make it **BANKABLE** & Tie up with long-term green funds to ease Debt Service Ratios.
- 2. Move all technical & battery life risks to one point- as an AMC contract with the OEM.
- 3. Offer Hybrid tender models- upto three tenders separating:
 - a. Rolling stock & chargers.
 - b. Battery leasing/ Battery as a Service.
 - c. Operations contract

<u>To conclude...</u>

- 1. Close to 80% of success is now in the hands of the Tendering Authority in India.
- 2. Very marginal influence from the Supply Chain- OEM/ Charger/ Service Providers/ Operators.
- 3. Make sure that the Project is a Bankable contract for the suppliers- remove/ compensate for Authority Credit Risk.
- 4. Ensure Route Planning, Depot Planning, Power Line planning are done thoroughly before tendering.
- 5. Make it a large contract for numbers and deep contract for time-
- 6. Keep it technology neutral- and ask for Routes, Schedules, Depot Utilisation and Service Quality.avoid "Range per Charge", etc.

